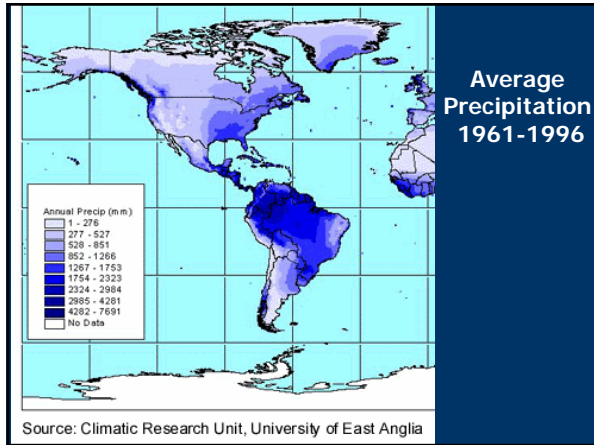
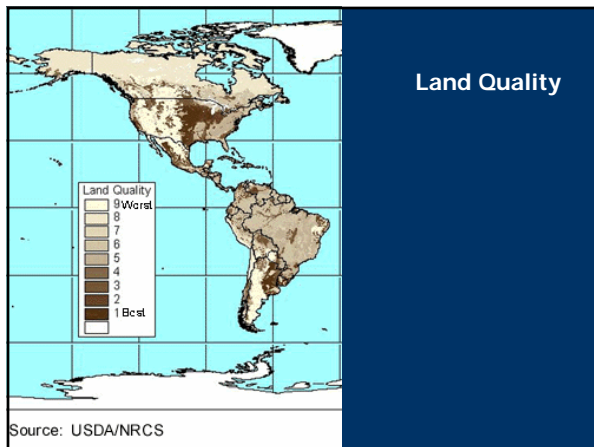
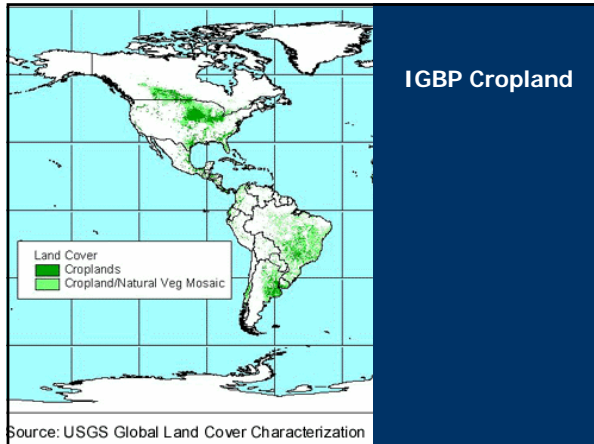


The Future of South American Agriculture

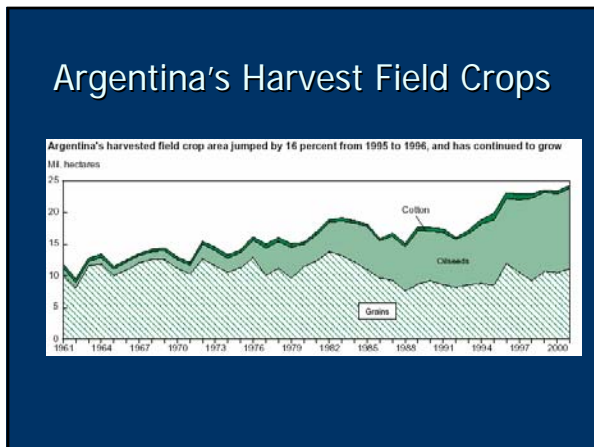
Allen M. Featherstone
and
Daniel Conforte











Argentina

- Geographic concentration of production
 - 300 kilometers to ports
 - 80% transported by truck
 - The ports at Rosario-San Lorenzo-San Martin complex handles 56% of all Argentina grain exports
 - Export terminals load 40,000 tons per hour with storage capacity of 3.9 million tons in 24 ports

Argentina

- Poor infrastructure and logistics
 - Total harvest 65 million tons; storage capacity 49 million tons
 - Shortage of storage and truck capacity at harvest
 - Highways in poor shape; only 30% are paved
 - Privatized highways but still expensive tolls
- But improving rapidly
 - Producer - FOB spread from \$68/ton during 80s to just \$11/ton since 1991
 - Port costs down from \$9/ton in 1990 to \$4/ton in 1998
 - Privatized railway rates down 40% recently

Argentina

- Compared efficiency between Argentina and US railway transport
 - Argentina: full train of 40 rail cars, each holding 40 tons, moves 1,600 tons at a time;
 - US: 100 car units each holding 100 tons, move 10,000 tons at a time

Argentina

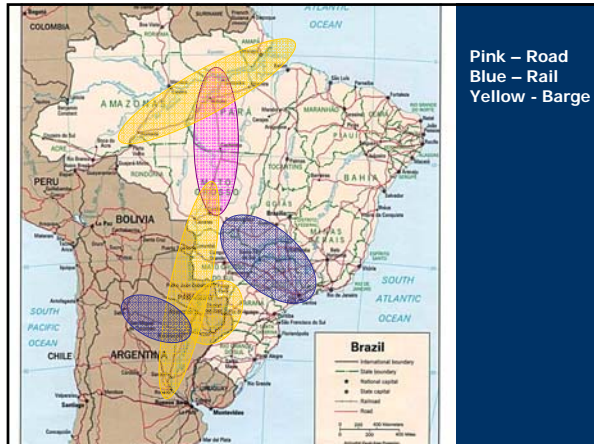
- Port terminals expansions
 - Cargill terminals at Quebracho and Bahia Blanca
 - Glencore-Toeffer at Bahia Blanca
 - Louis Dreyfus terminal at General Lagos
 - Terminal 6 at Puerto San Martin
- Transport improvements
 - Parana river dredged to 32 feet allowing Panamax vessels
 - Barge transport logistics on Paraná- Paraguay waterway
 - Rail service connection between northwest growing region to barge loading facilities in Resistencia

Argentina



Brazil

- 80% of exports through southern ports
- Margin improvements from farm gate to F.O.B. export ports (1983-1997)
 - Parana from \$52/ton down to \$31/ton
 - Mato Grosso do Sul from \$76/ton down to \$47/ton



Brazil

- Recent developments
 - Privatization of railways
 - Madeira-Amazon Waterway
 - 1 million tons 1999-2000
 - \$84/ton central Mato Grosso to Rotterdam
 - Tiete-Parana Waterway
 - BR163 highway from Cuiaba north to Santarem
 - Ferronorte Santos-Mato Grosso
 - 780 95-tons railcars; 50 locomotives
 - Parana-Paraguay waterway
 - Dredging impact on Pantanal wetlands

Hidrovia Parana- Paraguay

- 3,700 km (2,200 miles) navigable with locks or dams
- Barges carry up to 6 million tons of agriculture products
- Production flows through farmland in Bolivia, Brazil and Paraguay to River Plate into Atlantic Ocean
- To Argentina's crushing plants and Rosario & Santa Fe ports
- Ongoing infrastructure developments to improve Hidrovia logistics

Hidrovia Parana-Paraguay

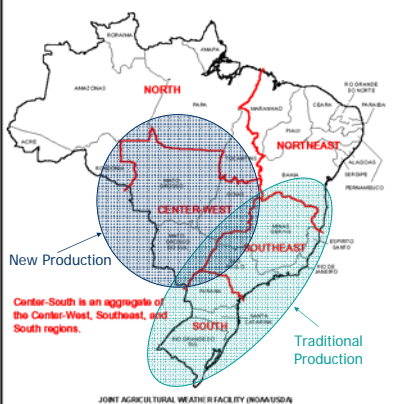
- Barges and trucks compared (figures from Argentina)
 - One barge = 50 trucks = 30 railway cars
 - One barge = 1,400 tons
 - One barge convoy = 20-25,000 tons
 - Cost for 250 kilometers
 - truck \$13 per ton
 - railway \$10.5 per ton
 - barges \$5 per ton

Means of Transport and Costs

Use of transport means (%)	Transport costs (US\$/ton/1000 km)					
	Argent.	Brazil	USA	Argent.	Brazil	USA
Road	82	67	16	60	33-50	45
Railway	17	28	23	50	25-30	25
River	1	5	61	10	13	5
	Weighted Price			58	36	16

Source: Rabobank International, 1998

Brazil: Agricultural Regions



Cerrados

- 207 million hectares
 - 50 million are currently used
 - 90 million more could be used
 - Equal to all US acreage on corn, soybeans, wheat and feed grains

Cerrados

- First settlers in 60s
 - soil management constraints
 - poor environmental fit of available crops
- Late 70s
 - soil management technologies
 - tropical soybeans
- Migrant farmers from southern states
 - sold 1 hectare , bought 4-10 hectares in Cerrados

Two seasons: one rainy (Sept.-March) and one dry (April-Aug) rainfall varies: 2000 mm (78") in the central west , 800 mm (31") in the northeast



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- Low fertility, acidic soils
- Requires use of limestone and fertilizer
- Very well drained, deep and easy to cultivate

The H Farm



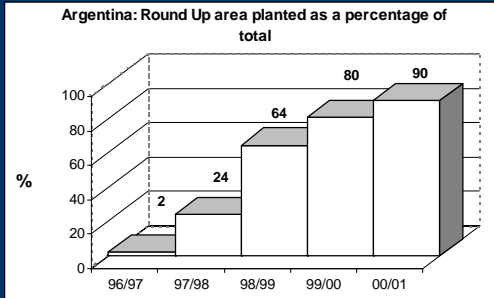
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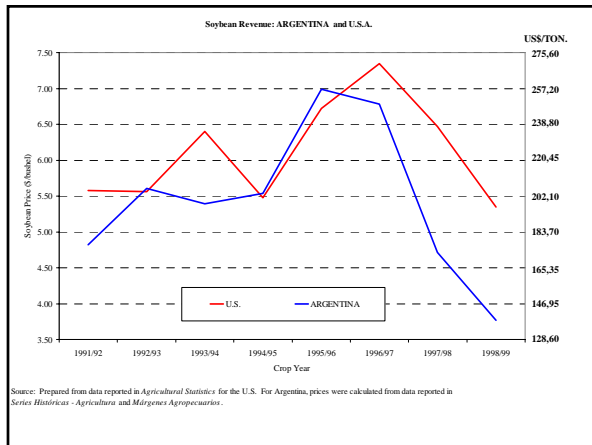
18,000 hectares
 Soybeans 4,000; edible beans 2,000; upland rice 2,000; corn 950;
 cotton 3,500
 \$15 million gross receipts (\$337 per acre)

Opening Cerrado Land

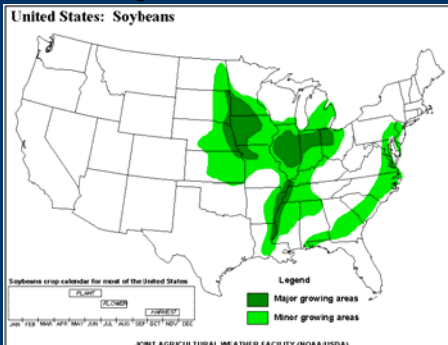
- Remove wooded vegetation
- Disk, lime and plant
- Upland rice first crop
- Fertility and time (5 years for high fertility)
 - Third year before 50 sacks/ha soybean yield
 - Fifth year before 120-150 sacks/ha corn yield
- Seven to ten years for development
- Land prices range from \$40 to \$800 per acre

Round-Up Ready Use

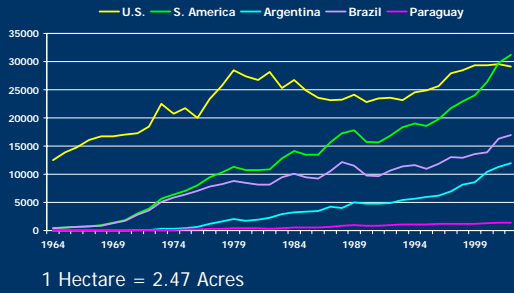




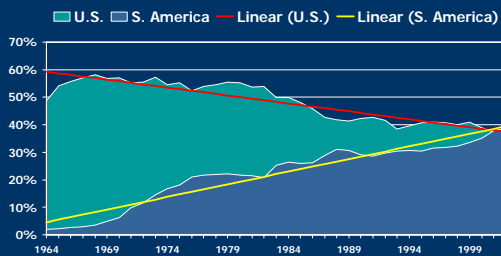
U.S. Soybean Production



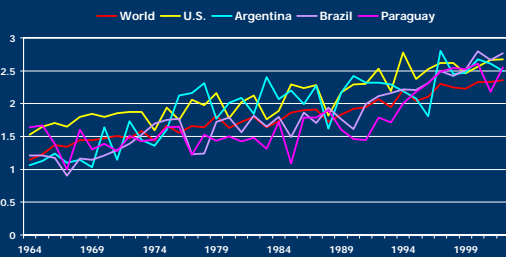
Soybean Area Harvested (1000 Hectares)



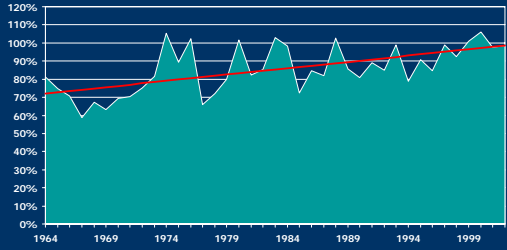
Percent of World Acres Harvested



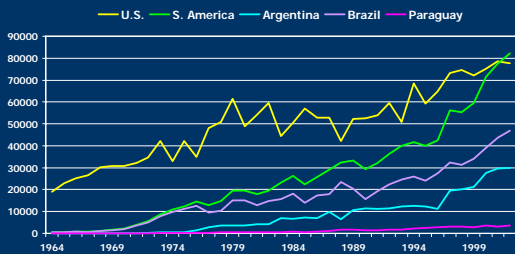
Soybean Yield (tons per hectare)



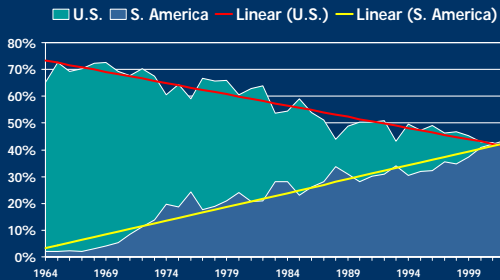
South American Soybean Yield as a Percent of U.S. Soybean Yield



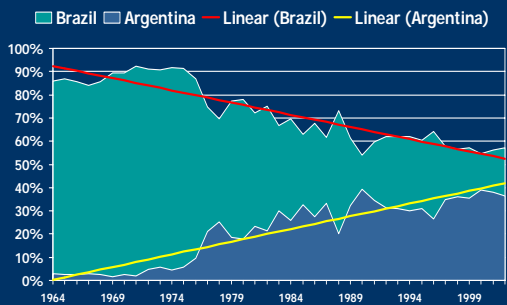
Soybean Production (1000 tons)



Percent of World Soybean Production



Percent of South American Soybean Production



Brazil Soybean System

- Center-West frost free; three crops are possible
- 90 million hectares of Cerrado still available
- Land costs in Matto Grosso perhaps 1/10 of U.S. (but not for same quality)
- Large scale farming (2/3 of area over 1000 hectares per farm)
- Yields near parity with U.S. (for improved land)
- South region is 500 km to ports (310 miles)
- Matto Grosso is 1500 km to ports (930 miles)

Table E-1—Soybean production costs: United States, Brazil, and Argentina, 1998/99

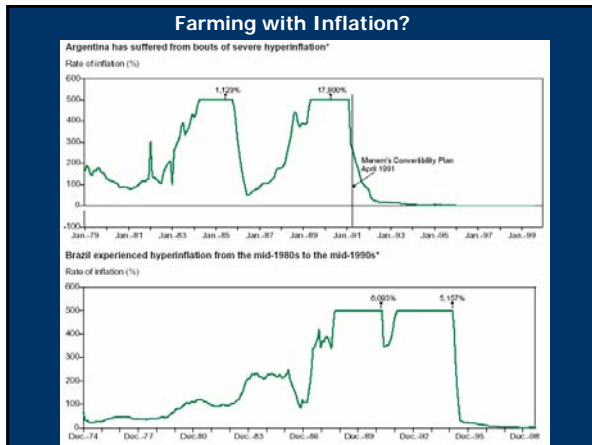
Cost item	U.S. Heart-land ¹	Brazil ²		Argentina	
		Parana	Mato Grosso	H. BA7	Chaco
		U.S. \$ per acre			
Variable costs:					
Seed	19.77	16.69	11.23	n/a	17.90
Fertilizers	8.22	20.66	44.96	n/a	0.00
Chemicals	27.31	20.66	39.97	n/a	16.90
Machine operation/repair	20.19	26.88	18.22	n/a	24.00
Interest on capital	1.81	5.63	12.11	n/a	n/a
Hired labor	1.29	22.72	5.58	n/a	4.30
Harvest	n/a	n/a	n/a	n/a	22.24
Miscellaneous	n/a	2.00	n/a	n/a	n/a
Total variable costs	78.59	115.14	132.06	96.29	85.34
Fixed costs:					
Depreciation of machinery/equipment ⁶	47.99	44.04	6.97	19.00	
Land costs (rental rate)	87.96	18.28	5.86	62.22	
Taxes and insurance	6.97	1.63	0.55	n/a	
Farm overhead ⁸	13.40	n/a	n/a	20.67	
Total fixed costs	156.32	56.95	30.01	102.47	
Total production costs	234.91	172.09	162.08	198.76	
Yield (bushels/acre)	46.00	41.35	41.85	50.60	
Variable costs per bushel	1.71	2.78	3.17	1.90	
Fixed costs per bushel	3.40	1.38	0.72	2.02	
Total costs per bushel	5.11	4.16	3.89	3.92	

Source: ERS/USDA

Table E-2—Hypothetical assessment of “export cost competitiveness,” 1998/99

Cost Item	U.S. Heartland		Brazil		Argentina Buenos Aires / Santa Fe	
	\$/bu.	\$/bu.	\$/bu.	\$/bu.	\$/bu.	\$/bu.
			% of U.S. cost	% of U.S. cost		% of U.S. cost
Production costs: ¹						
Variable costs	1.71	2.78		3.17	1.90	
Fixed costs	3.40	1.38		0.72	2.02	
Total production costs	5.11	4.16	81	3.89	3.92	77
Internal transport & marketing ²	0.43	0.85		1.34	0.81	
Cost at border	5.54	5.01	90	5.23	4.73	85
Freight costs to Rotterdam ³	0.38	0.57		0.57	0.49	
Price at Rotterdam	5.92	5.58	94	5.80	5.22	88

Source: ERS/USDA



Macroeconomic Forecasts

Variable	Argentina	Brazil
Inflation (02)	45%	5.5%
Inflation (03-07)	11%	5.8%
Turmoil (18 months)	High	Moderate
Country Risk Premium	13.5%	9%
Total Risk Premium	18.7%	14.2%
Long-Term Rating	Ca	B1
Exchange Rate	3.67	3.12

Conclusions

- Land exists and there is the potential for growth in regions of Brazil.
- Brazil and Argentina will be strong competitors in the future.
- Markets work! Land price is differentiated by risk, taxes, and development costs.
- What price is needed to bring that land in production?
- What risk are you willing to bear?
- Can you get a 25%+ return on your investment?
- If it sounds too good to be true, it might be!

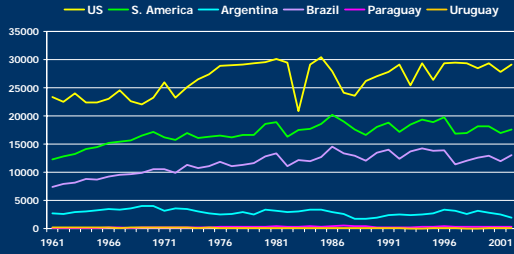
References

- Ag Brazil Website
 - www.AgBrazil.com
- Agriculture in Brazil and Argentina: Developments and Prospects for Major Field Crops
 - <http://www.ers.usda.gov/publications/wrs013/>

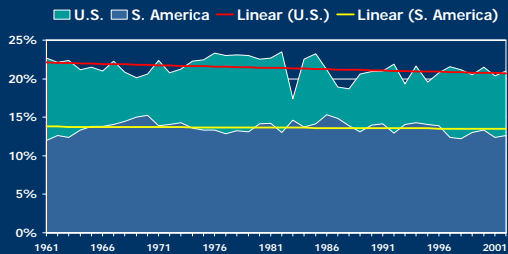
Corn



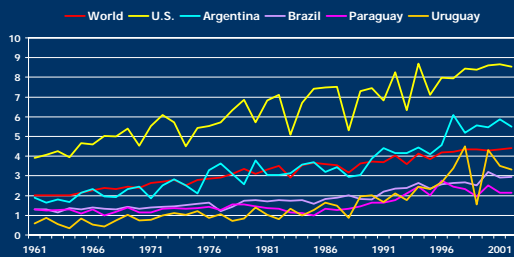
Corn Area Harvested (1000 hectares)



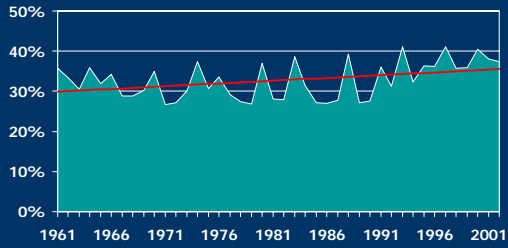
Percent of World Corn Acres Harvested



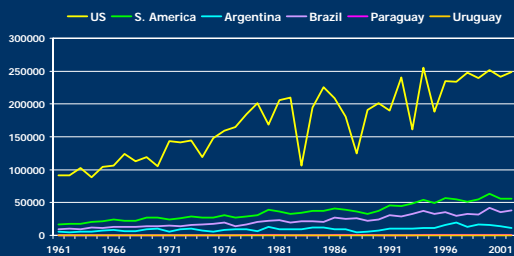
Corn Yield (tons per hectare)



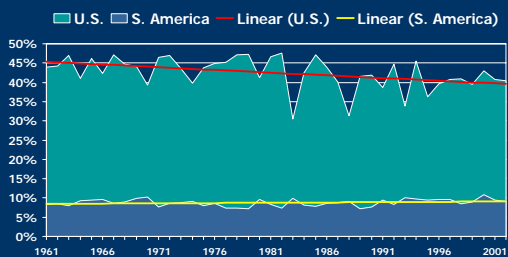
South American Corn Yield as a Percent of U.S. Corn Yield



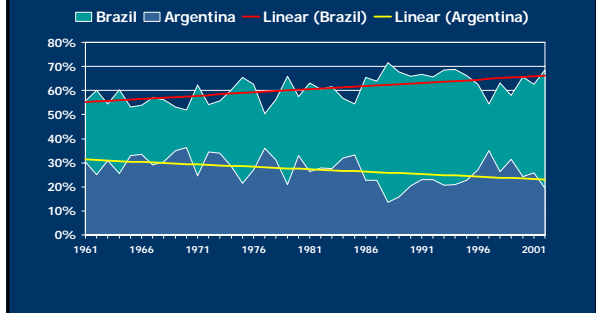
Corn Production (1000 tons)



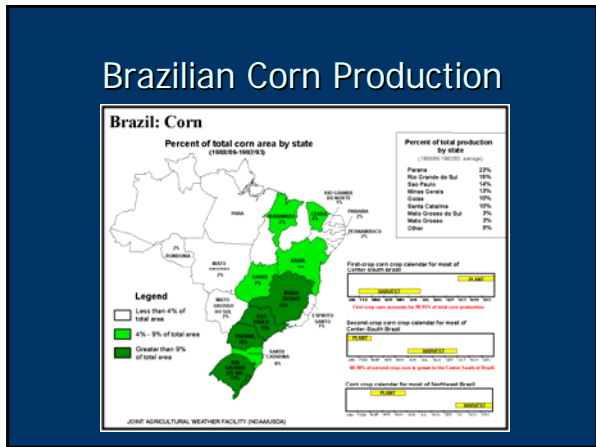
Percent of World Corn Production

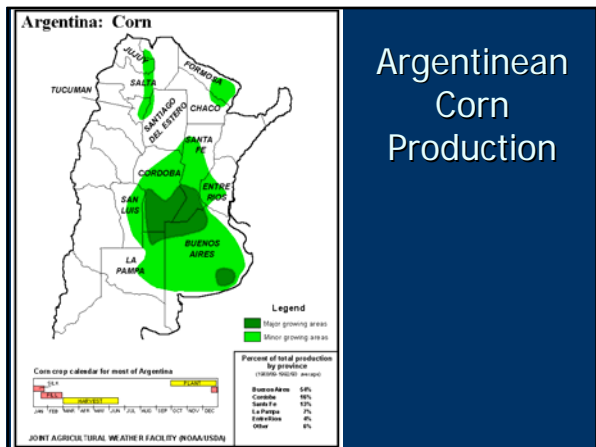


Percent of South American Corn Production



Brazilian Corn Production





Argentinean Corn Production

U.S. Corn Production

