

Risk Management

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Module: Risk Management

**Session: Price and Yield Risk:
Combining Marketing with Crop Insurance**

Purpose

- Extend the student's understanding of how price and yield risk are related
- Provide the background for *InsuranceSim.xls*, a simulation tool for helping make crop insurance decisions

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Concept of insurance

- Goal is to transfer risk to others
 - Transfer funds from “good” years to “bad” ones
 - Insurance company takes a little money from all (premiums), but pays much money (indemnities) to a few
- Does insurance change your expected long run average net income?
 - Expected indemnities are an additional “income”
 - Premiums are an additional “cost”
 - Do indemnities & premiums offset each other on average?
- Usually has a cost
 - Insurance company admin. & profit = 30% of premiums
- “Cost” of risk avoidance is NOT the premiums

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Cost of Risk Reduction with Insurance: 1995-1997 Loss Ratios (cost = 100-LR)

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Risk measures

- **Standard deviation**
 - Statistical measure
 - A larger standard deviation means higher risk
 - Frequency and magnitude
 - But assumes normal distribution
- **Worst outcome thought possible**
 - Important but hard to nail down
 - Magnitude only
- **In one out of X years, how badly can I expect to do?**
 - Frequency and magnitude
 - Doesn't depend on normality

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A word about futures markets

- **Deferred price is the best indicator of what the price will be at delivery (EFFICIENCY)**
 - On average, deferred price = nearby price when the time comes
- **On average, futures and/or options trading schemes cannot be devised that systematically generate a profit**
 - Have a net cost of commissions on average
- **You don't have to be a farmer to benefit from inefficient markets**
 - Selective hedging is notoriously difficult

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Risk reduction with short futures hedging, put options, and forward pricing

- **Futures hedging**
 - Removes price movement risk over time period of hedge
 - Trades much money from good to bad years
 - Only true cost is commissions
- **Put options**
 - Removes low price movement outcomes only
 - Trade a few \$ from every year to large \$ in bad years
 - Only true cost is commissions
- **Forward pricing**
 - Removes both price and basis risk during period covered
 - May have a “risk premium” cost (elevator reduces basis)
- **Problem: removes within-year price risk but not the across-years price risk**

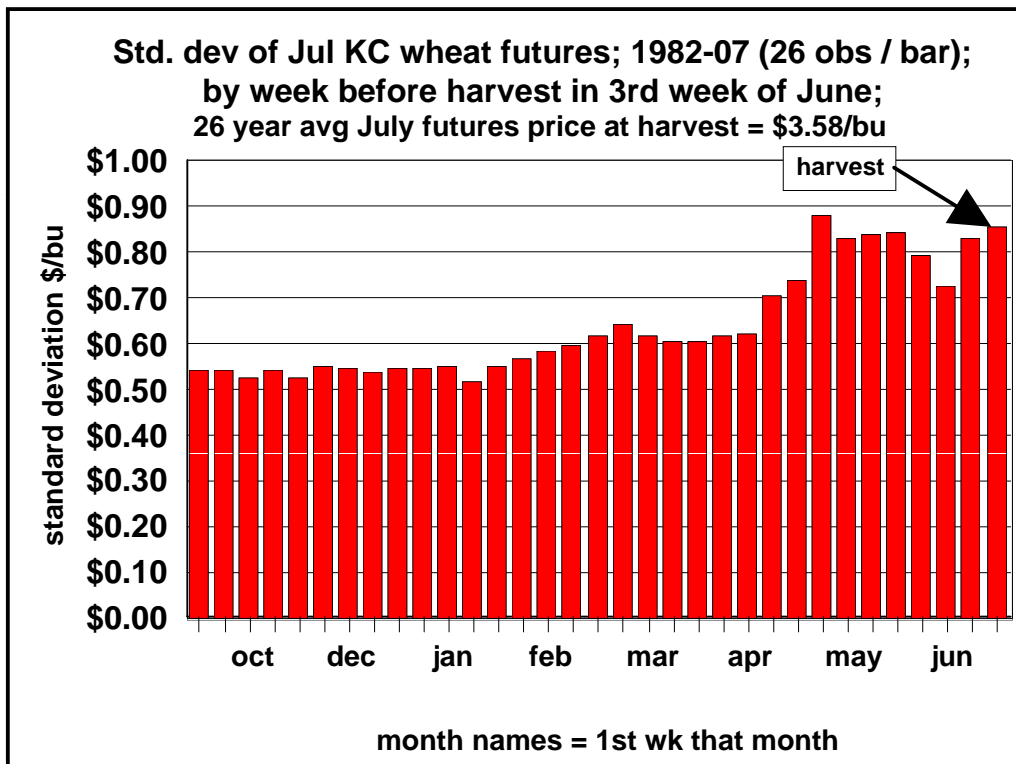
8

Risk reduction using futures relies on lower variability for deferred futures

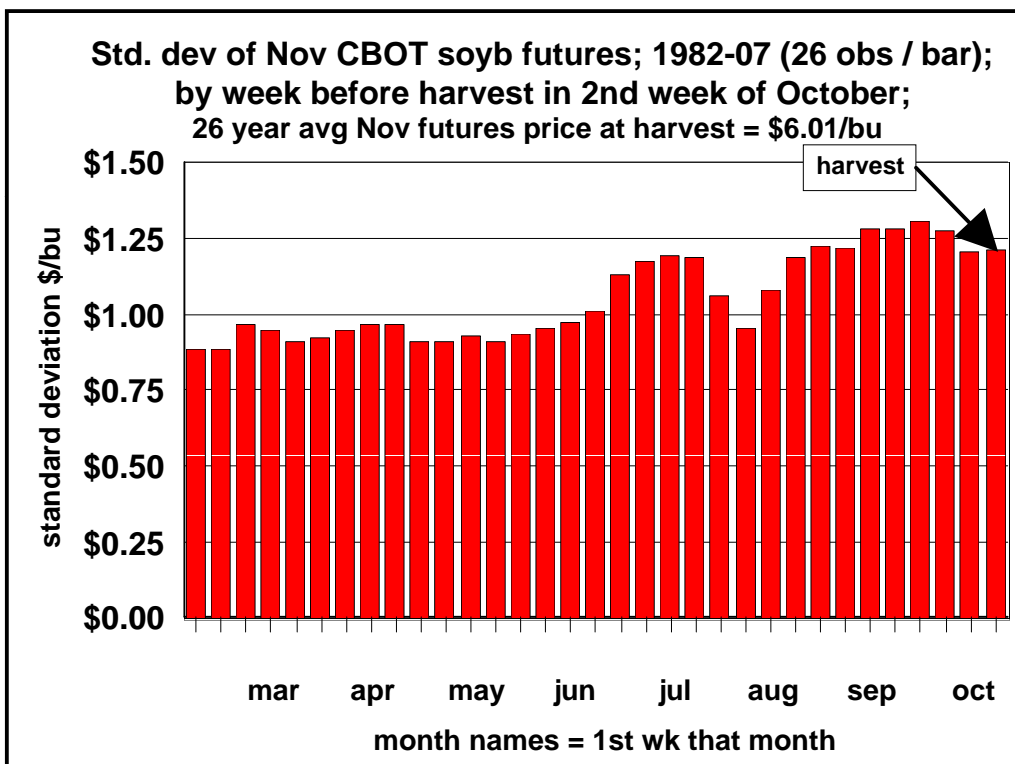
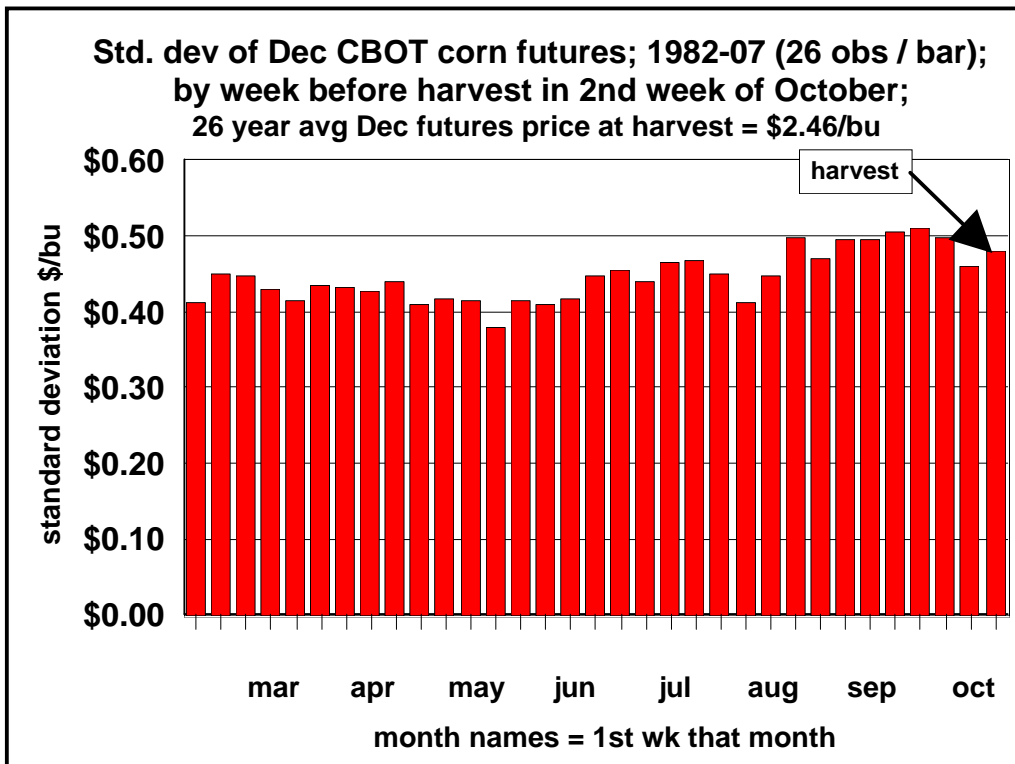
What we'd like to see:

	<u>before harvest</u>	<u>harvest</u>
Yr 1	\$3.00	\$2.00
Yr 2	\$3.36	\$5.15
Yr 3	\$2.92	\$4.00
Yr 4	\$3.42	\$1.77
Yr 5	\$3.50	\$3.40
Yr 6	\$3.60	\$3.48
Average	\$3.30	\$3.30
Std. Dev.	\$0.28	\$1.26

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Risk Reduction . . .

- Futures hedging removes all within-year price risk but very little across-year price risk
- Yield & basis risk are each large
- With substantial yield and basis risk, hedging can actually increase revenue risk
- Revenue insurance complicates the risk story
 - Revenue insurance insures more what we want (revenue)
 - Harvest price option has the potential to remove delivery risk (replacement coverage)
 - Does revenue insurance reduce risk a lot relative to yield insurance given it doesn't remove across-years price risk?
- Might multi-year price contracts be needed?

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Main Yield Insurance Products

- MPCCI (multi-peril crop insurance)
 - Farmer selects amount of average yield to insure (50% to 75%, some places to 85%)
 - Pays out based on the difference between the yield guaranteed and the yield produced times the MPCCI price
- CAT (catastrophic coverage)
 - 50% of average yield is covered at 55% of MPCCI price
 - USDA pays premium; farmer pays a \$100 administrative fee
- GRP (group risk plan)
 - Pays out when the county yield falls below some % of average, where the % is chosen by the farmer
 - Payments not based on individual farmer's losses

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Main Revenue Insurance Products

- **CRC (crop revenue coverage)**
 - Pays out based on the higher of revenue guaranteed at planting or at harvest, less the crop salvage value (harvest price times yield)
- **RA (revenue assurance)**
 - Pays out based on the revenue guaranteed at planting, less the crop salvage value (harvest price times yield)
- **RA-HPO (revenue assurance w/ harvest price option)**
 - Like CRC
- **IP (income protection)**
 - Pays out based on the revenue guaranteed at planting, less the crop salvage value (harvest price times yield)
 - Payments based on farm-wide losses

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Insured Units

- **Enterprise Units (ent)**
 - All insurable acreage of the crop in the county in which you have a crop share
- **Basic Unit**
 - All insurable acreage of the crop in the county in which you have 100% crop share OR which is owned by one person and operated by another in a crop share
 - Cash rented land combined with owned land (irr with non-irr)
 - Crop shared land from different landlords means different units
- **Optional Units (op), if eligible**
 - Splits basic units into irrigated and non-irrigated
 - Pivot corners can be separate unit if farmed separately
 - Fields in different sections or FSA serial numbers

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Crop insurance is really getting complicated

- Taxpayers subsidize:
 - Insurance company administration costs (20+%)
 - Premiums received by insurance company (57%)
- Makes the farmer decision one of profit expectation, not just risk management
 - Get to have your cake and eat it to

Yield and price coverages and subsidy percentages for MPCl-type yield policies

	CAT	Buy-up Coverage							
Yield Coverage %	50	50	55	60	65	70	75	80	85
Price Coverage %	55	100	91-100	84-100	77-100	72-100	67-100	63-100	59-100
Subsidy %	100	67	64	64	59	59	55	48	38

Adapted from the [2003 Crop Insurance Handbook](#) available on the Risk Management Agency's website
Subsidy row applies also to subsidized revenue products

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Declining APH

- APH declines following several years of drought or otherwise poor-yielding years
 - Can use 60% of T-yield as a plug but insurance is then rated on actual APH
 - Premiums on low APH's are very high
 - Expected returns to crop insurance might become negative with especially high premiums
- May need to consider moving from revenue insurance to MPCl or GRP

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Microsoft Excel - InsuranceSim.xls

File Edit View Insert Format Tools Data Window Help

Type a question for help

Arial 12

B26

InsuranceSim.xls ----- A spreadsheet program to help select crop insurance for your farm.

Version -- 12.01.02

INPUTS vs CALCULATED VALUES

In the various sheets (**Inputs**, **Analysis summary**, **Simulation**, and **Random numbers**) all blue numbers are inputs and all black numbers are calculated from these inputs. The spreadsheet automatically recalculates every time an additional input is entered. Thus, it is important to wait until all data have been entered and reviewed before interpreting any of the calculated results (i.e., black numbers).

DESCRIPTION OF INPUTS

The paper titled *InsuranceSim.pdf* serves as a "users guide" and provides a brief overview of this spreadsheet. Also, the input cells (i.e., blue number) have a red diamond in the upper right hand corner of the cell. By moving your mouse cursor over this diamond, a brief description of the input will be displayed on the screen.

DEVELOPED BY

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available at www.agmanager.info

Intro Inputs Analysis summary Simulation Random numbers

Ready NUM

start

Microsoft Excel - InsuranceSim.xls

File Edit View Insert Format Tools Data Window Help

Type a question for help

Arial 11

A1

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1														
2		Input Section												
3		Crop (wheat=1, corn=2, milo=3, soybeans=4)			1						1			
4		Crop insurance type (see list at right)			5						2			
5		Unit structure (1=optional, 2=enterprise)			1						3			
6		Percent yield coverage on insurance policy			75%						4			
7		Percent price coverage (only affects MPC)			100%						5			
8		\$/acre crop insur premium (enter 0 if input below)			\$0.00									
9														
10		User information provided by unit (maximum of 10 units and minimum of 1)												
11			unit 1	unit 2	unit 3	unit 4	unit 5	unit 6	unit 7	unit 8	unit 9	unit 10	crop total	
12		Enter 1 if use that unit else enter 0 for it	1	1	1	1	1	1	1	1	1	1	1	
13		Acres in unit	145	213	75	165	140	124	37	37	80	37	1,053	
14		Expected yield by unit in bu/acre	46	46	46	46	38	34	34	34	45	34	42.18	
15		APH for insurance in bu/acre	50	42	47	48	37	29	27	27	40	27		
16		Enter \$/acre premium if want to	\$5.20	\$7.00	\$4.80	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00		
17														
18		More user inputs												
19		Planting time futures price			\$3.73						\$2.69			
20		Maximum harvest futures price allowed \$/bu			\$6.00						\$3.15			
21		Minimum harvest futures price allowed \$/bu			\$1.50									
22		Simulation standard deviation of percent error			15.30%						0%			
23											\$0.02			
24		Expected harvest time basis (cash-fut) \$/bu			-\$0.30									
25		Expected std(basis)/avg(futures) at harvest			3.00%						0%			
26											\$0.04			
27		Maximum crop yield allowed in simulation bu/a			80									
28		Minimum crop yield allowed in simulation bu/a			0						0%			
29		Across-years CV of crop yield for farm (ayCV)			25%						0%			
30		Across-units CV of crop yield within year (auCV)			18%						0%			
31														

Note: All pricing strategies are additive. This, if you want to consider the impact of only one strategy the others need to be set equal to 0.

Intro Inputs Analysis summary Simulation Random numbers

Ready NUM

start

Microsoft Excel - InsuranceSim.xls

File Edit View Insert Format Tools Data Window Help

Type a question for help

Arial 11 B I U

A1

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1															
2		Analysis Summary Section													
3		<i>You need to click on 'Copy formulas' button to get meaningful results (this will take several minutes)</i>													
4															
5		Calculated information		unit 1	unit 2	unit 3	unit 4	unit 5	unit 6	unit 7	unit 8	unit 9	unit 10	crop total	
6		Premium used in analysis	\$5.20	\$7.00	\$4.80	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.42	
7		Unit yield / farm yield	1.0905	1.0905	1.0905	1.0905	0.9009	0.8060	0.8060	0.8060	1.0668	0.8060			
8		Bu/acre coverage	37.50	31.50	35.25	36.00	27.75	21.75	20.25	20.25	30.00	20.25	30.35		
9															
10		Profitability: analysis of profit, premiums and returns on crop insurance investment													
11		Actuarially fair premium for this scenario					in \$/acre >	\$27.11			for whole crop >	\$28,546			
12		Premium for this scenario you entered above					in \$/acre >	\$5.42			for whole crop >	\$5,705			
13		Implied \$ "profit" associated with crop insurance investment					in \$/acre >	\$21.69			for whole crop >	\$22,841			
14		Implied % return on crop insurance investment						400%							
15		Average (expected) profit associated with LDP payments					in \$/acre >	\$5.89			for whole crop >	\$6,205			
16		Average (expected) profit associated with pricing strategies					in \$/acre >	\$0.00			for whole crop >	\$0			
17		Average (expected) overall profit for the scenario					in \$/acre >	\$27.58			for whole crop >	\$29,046			
18															
19		Risk: standard deviation, 1/2STD, and worst outcome													
20		The standard deviation of all profit outcomes					in \$/acre >	\$19			for whole crop >	\$19,774			
21		The 1/2STD measure of all profit outcomes					in \$/acre >	\$9			for whole crop >	\$9,652			
22		The worst-year \$/acre loss in the whole simulation					in \$/acre >	\$10			for whole crop >	\$10,512			
23															
24		Expected LOSS information below is based on charging actuarially fair premiums													
25		You could expect to lose this % of your expected crop sales revenue						10%	20%	30%	40%	50%			
26		at a frequency of 1 year out of this many years						3.0	never	never	never	never			
27		which is a \$/acre loss of at least						\$9.26	\$18.52	\$27.78	\$37.04	\$46.30			
28		which would be a loss at least this large for the whole crop						\$9,751	\$19,502	\$29,253	\$39,004	\$48,755			
29															
30		The \$/acre expected loss in that "1 out of X years" is >						\$9.98	never	never	never	never			
31		The whole crop expected loss in that "1 out of X years" is >						\$10,512	never	never	never	never			
32															

Ready NUM

start

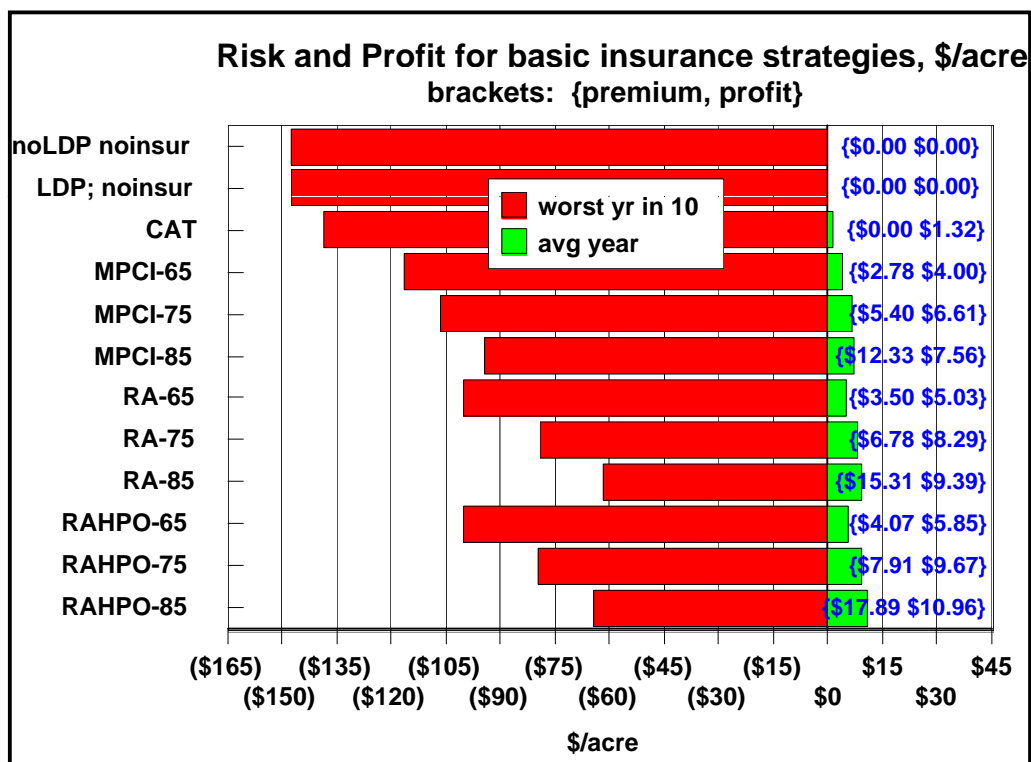
Inbox - M... Windo... 2 Micros... 1-2-3 - [C... Microsoft ... 10:21 AM

Western KS Wheat

Various *InsuranceSim* scenarios follow

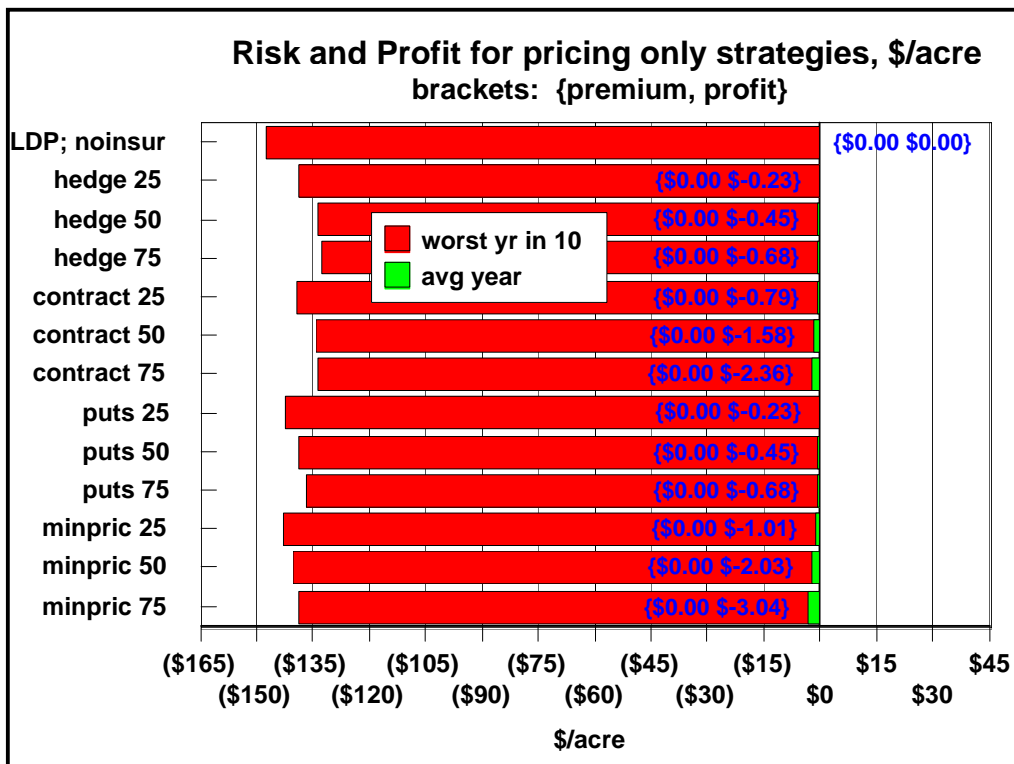
- Common to all:
 - Wheat; 10 units of equal size
 - Expected yield is 45 bu/acre for each unit
 - Plant futures price = \$7.00/bu; basis = -\$0.50/bu
 - MPC1 price = \$6.79/bu (97% of planting price)
 - Loan price = \$2.75/bu (national)
 - 100% price election only
 - Fair premiums less percentage subsidies
 - Avg. revenue w/o LDP or insurance is \$293/acre
- Assume efficient markets
 - Profit with hedging/options is -\$0.02/bu
 - Profit with forward contracting is -\$0.07/bu
 - Profit with minimum price contract is -\$0.09/bu

23



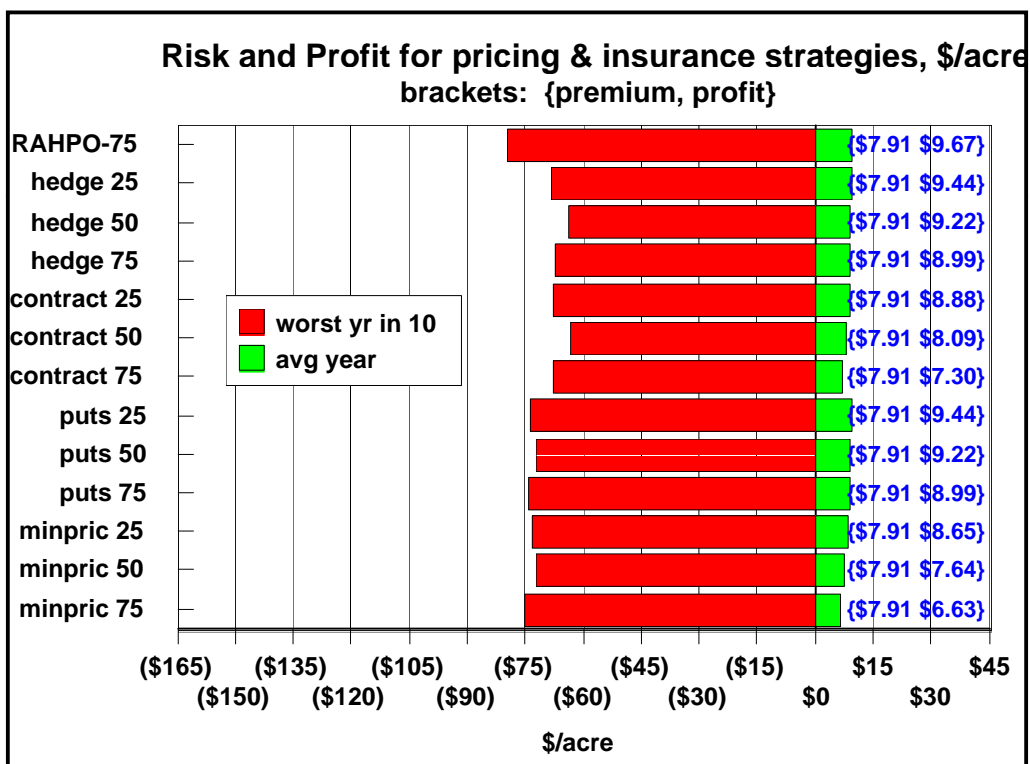
“Acceptable” risk/reward probably in the 65-75 coverage levels

24



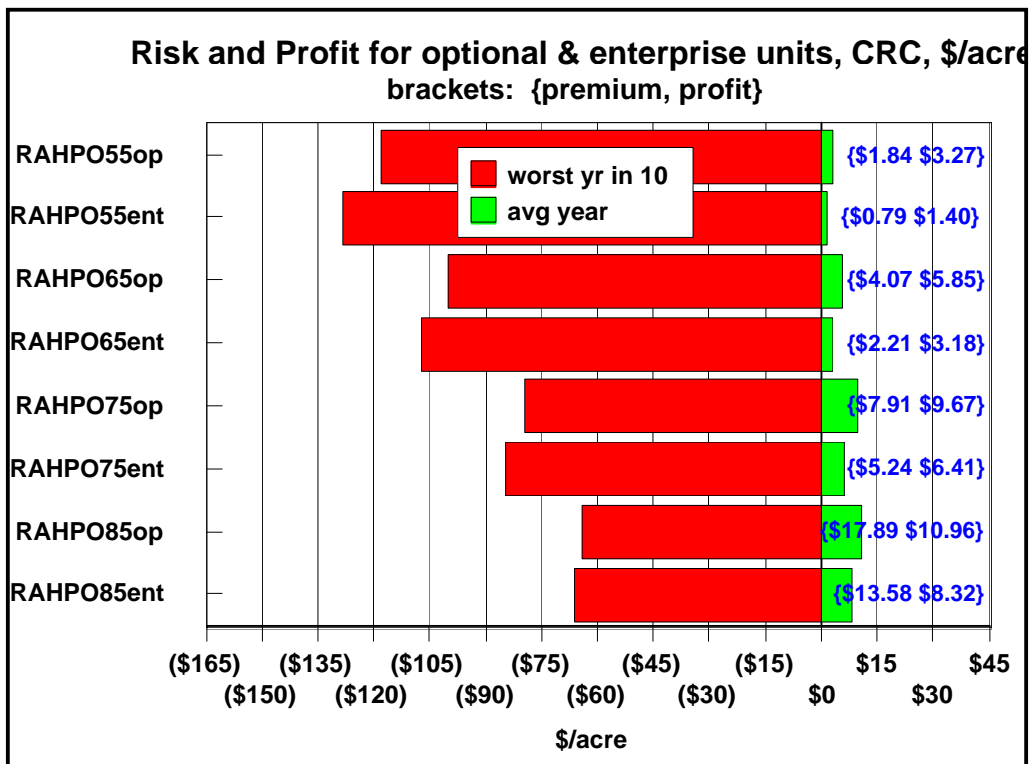
Hard to acquire acceptable risk management via routine pricing strategies

25

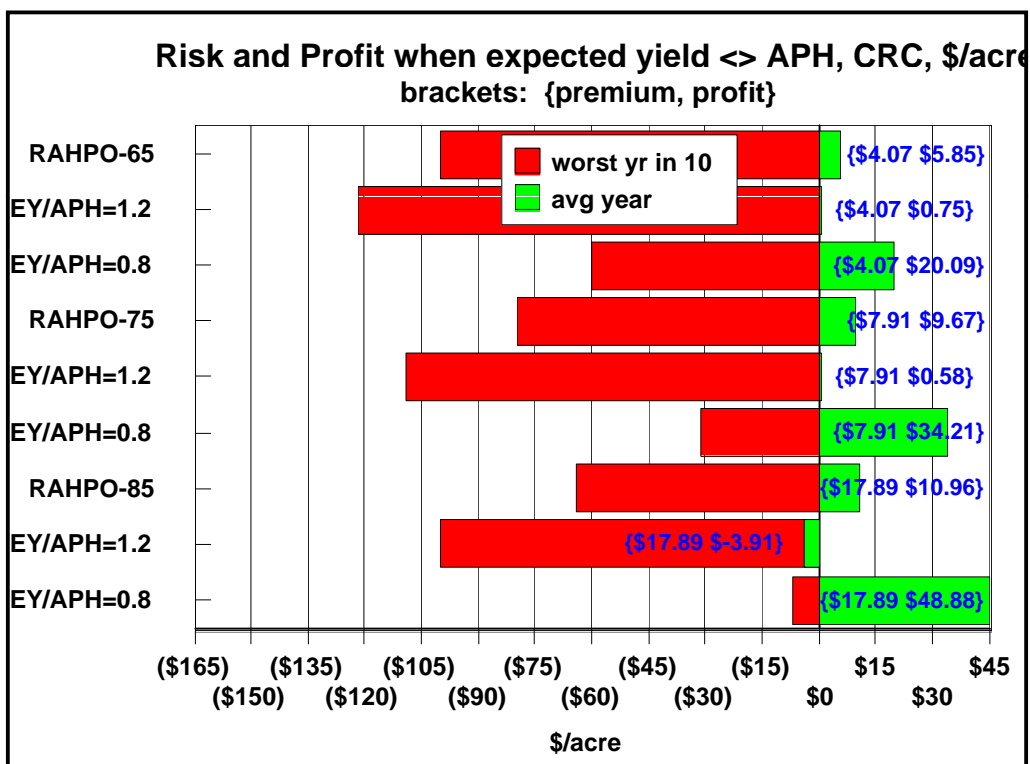


Pricing strategies in conjunction with revenue insurance doesn't help much

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Some farms may want to consider enterprise units



Difference in expected yield and APH often drives insurance selection

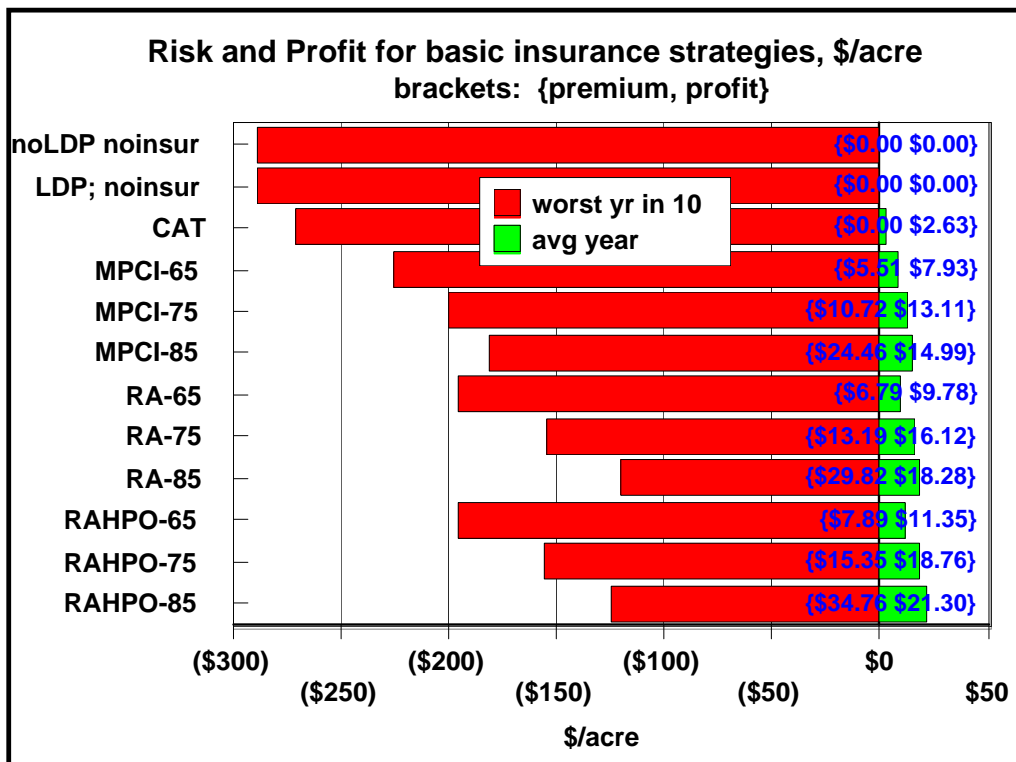
Northeast KS Corn

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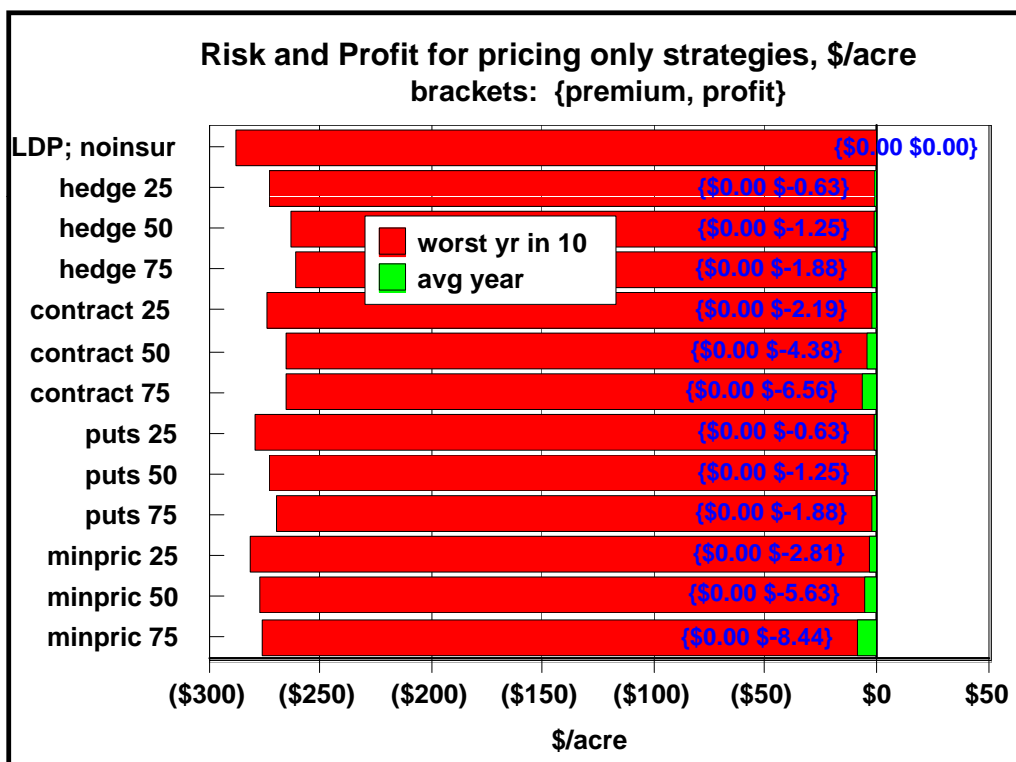
Various *InsuranceSim* scenarios follow

- **Common to all:**
 - Corn; 10 units of equal size
 - Expected yield is 125 bu/acre for each unit
 - Plant futures price = \$5.00/bu; basis = -\$0.40/bu
 - MPC1 price = \$4.85/bu (97% of planting price)
 - Loan price = \$1.95/bu (national)
 - 100% price election only
 - Fair premiums less percentage subsidies
 - Avg. revenue w/o LDP or insurance is \$576/acre
- **Assume efficient markets**
 - Profit with hedging/options is -\$0.02/bu
 - Profit with forward contracting is -\$0.07/bu
 - Profit with minimum price contract is -\$0.09/bu

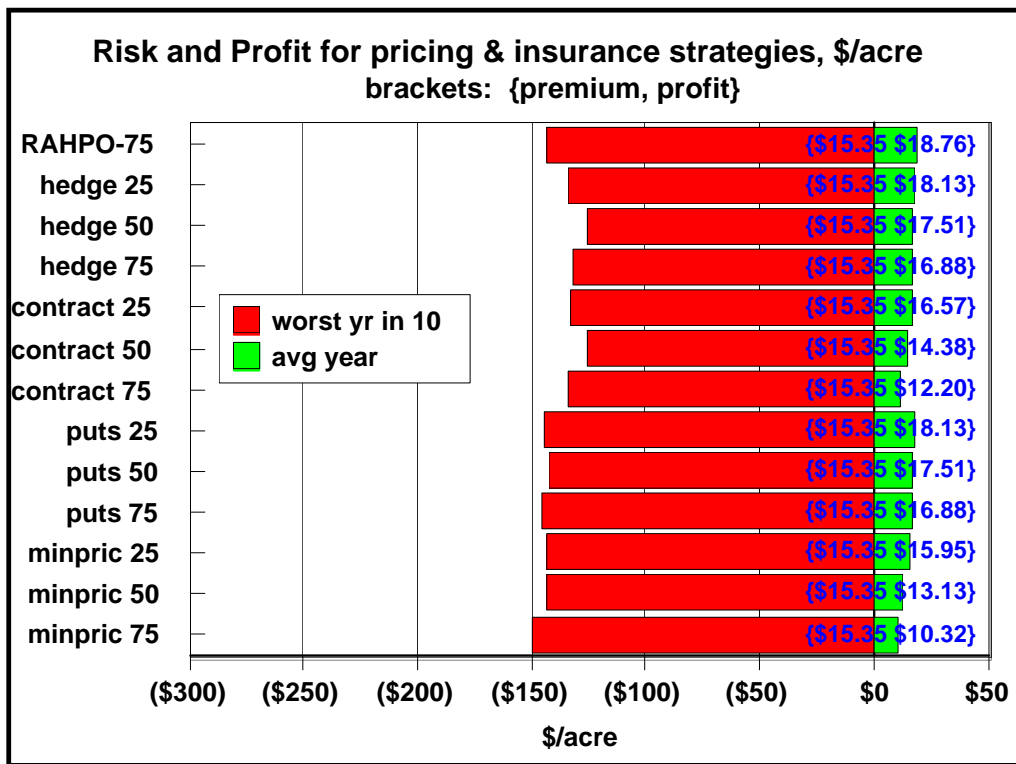
30



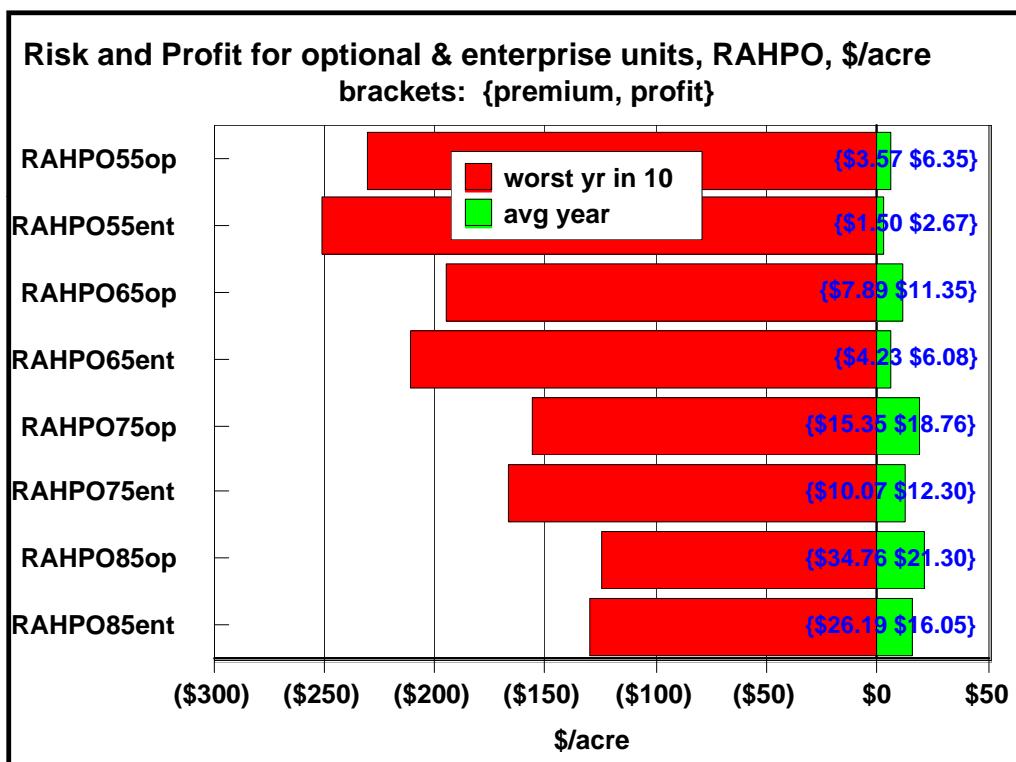
“Acceptable” risk/reward probably in the 65-75 coverage levels



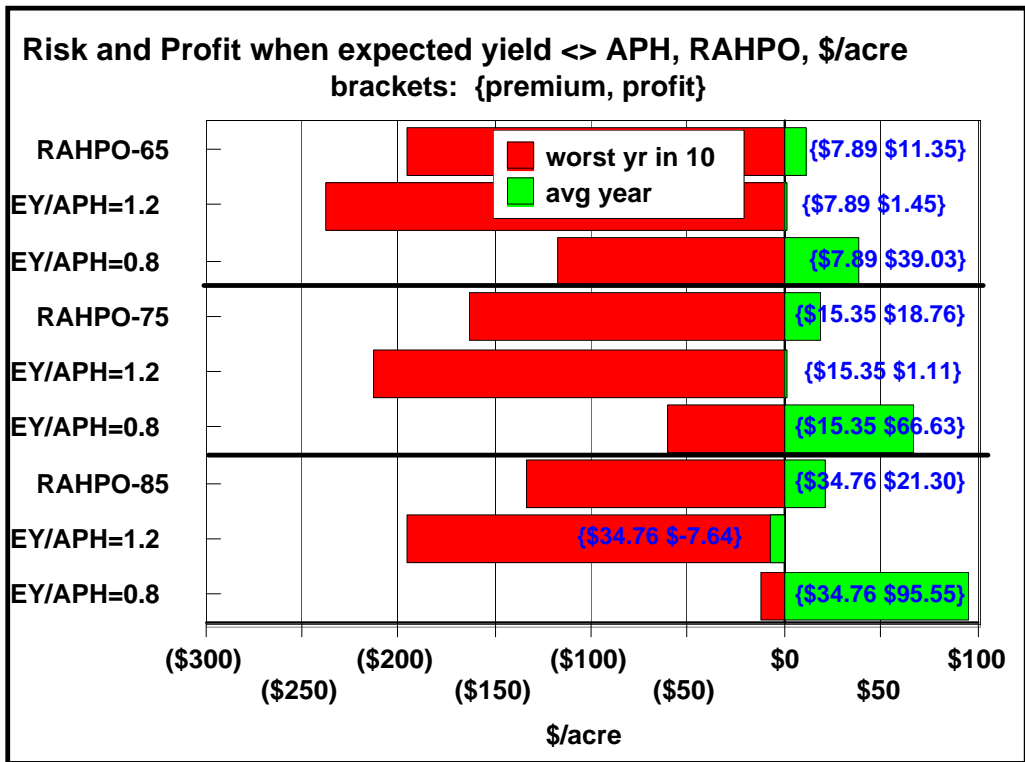
Hard to acquire acceptable risk management via routine pricing strategies



Pricing strategies in conjunction with revenue insurance doesn't help much



Some farms may want to consider enterprise units



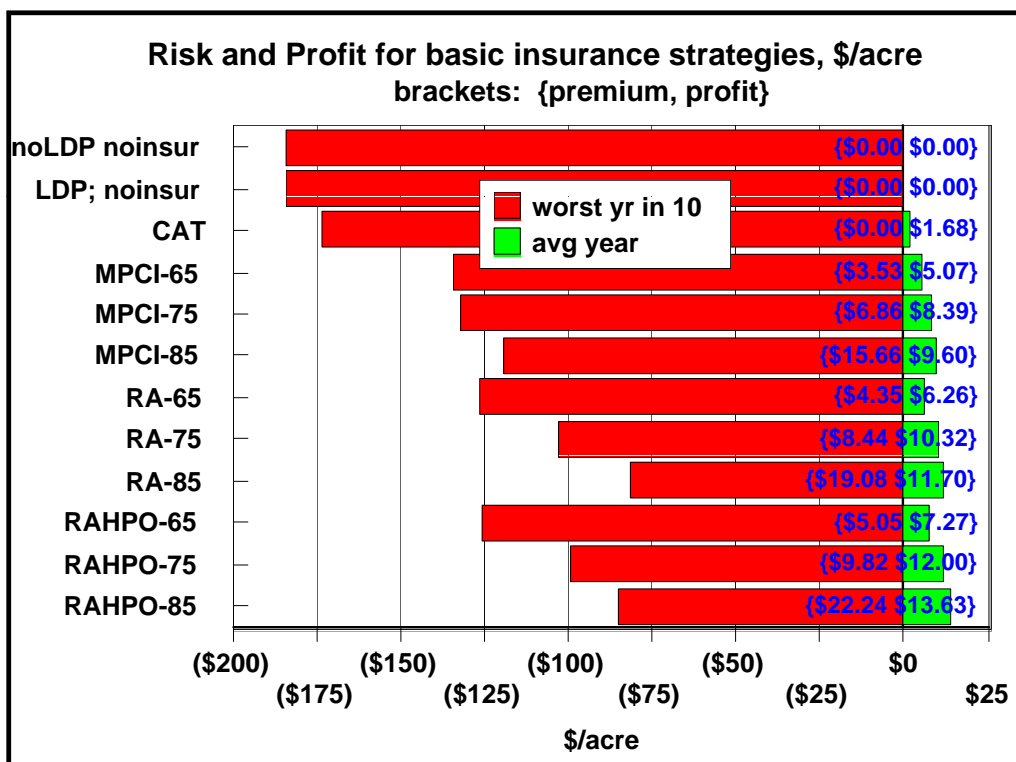
Difference in expected yield and APH often drives insurance selection

Northeast KS Soybeans

Various *InsuranceSim* scenarios follow

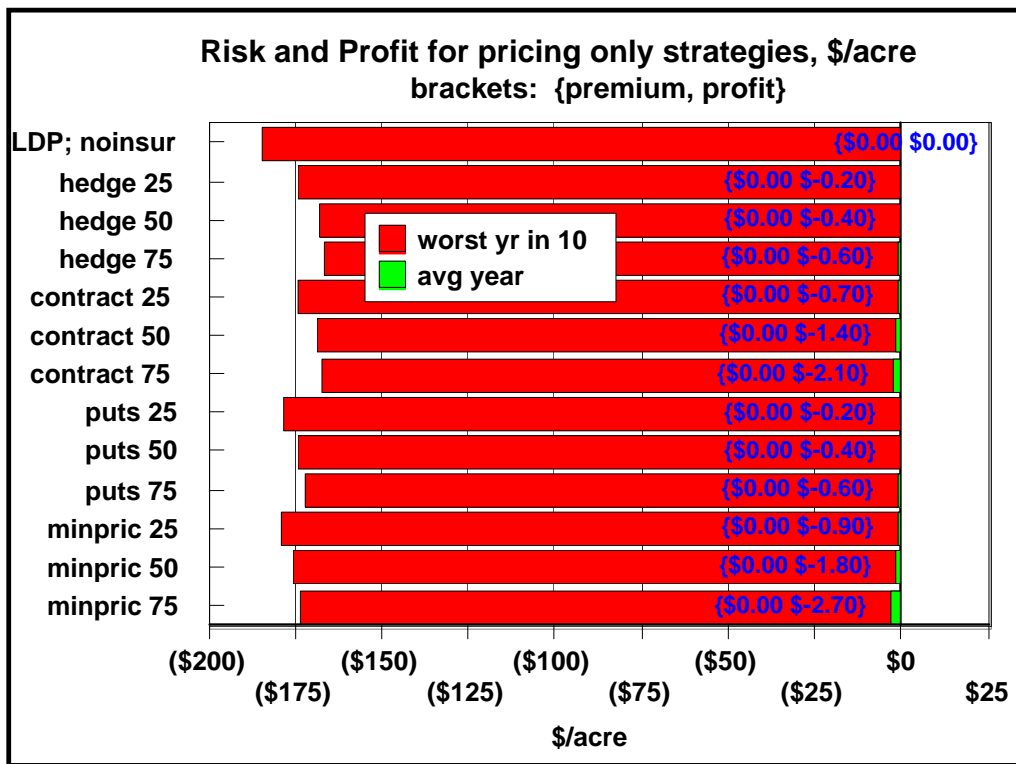
- Common to all:
 - Soybeans; 10 units of equal size
 - Expected yield is 40 bu/acre for each unit
 - Plant futures price = \$10.00/bu; basis = -\$0.80/bu
 - MPC1 price = \$9.70/bu (97% of planting price)
 - Loan price = \$5.00/bu (national)
 - 100% price election only
 - Fair premiums less percentage subsidies
 - Avg. revenue w/o LDP or insurance is \$369/acre
- Assume efficient markets
 - Profit with hedging/options is -\$0.02/bu
 - Profit with forward contracting is -\$0.07/bu
 - Profit with minimum price contract is -\$0.09/bu

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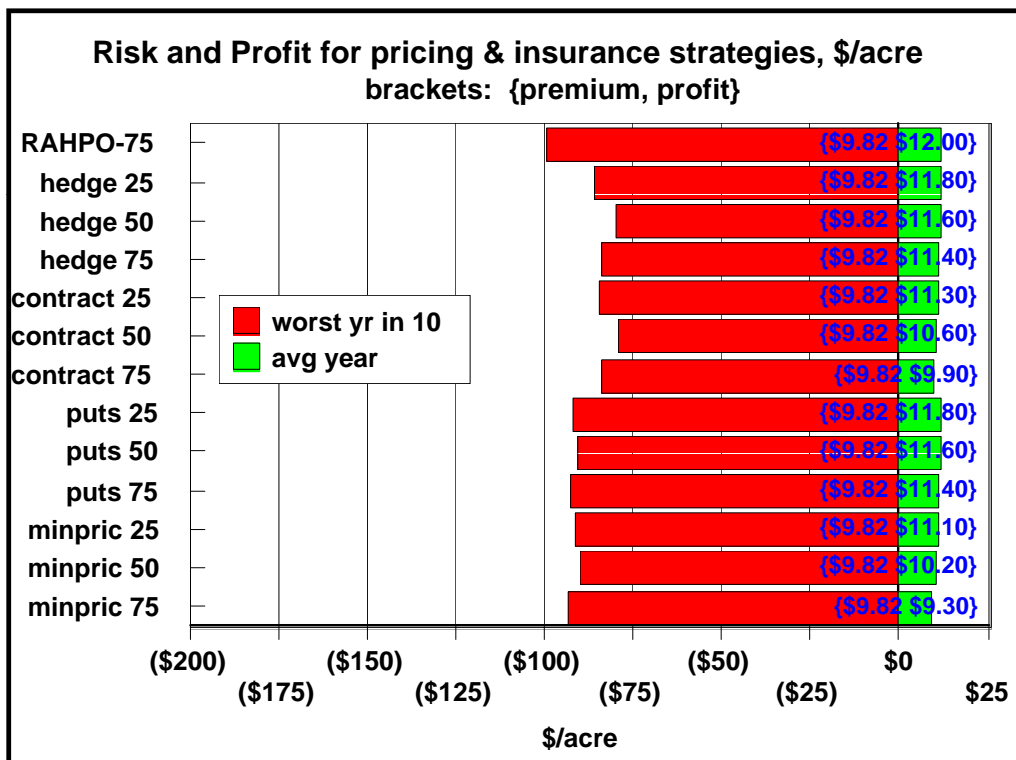
“Acceptable” risk/reward probably in the 65-75 coverage levels

38



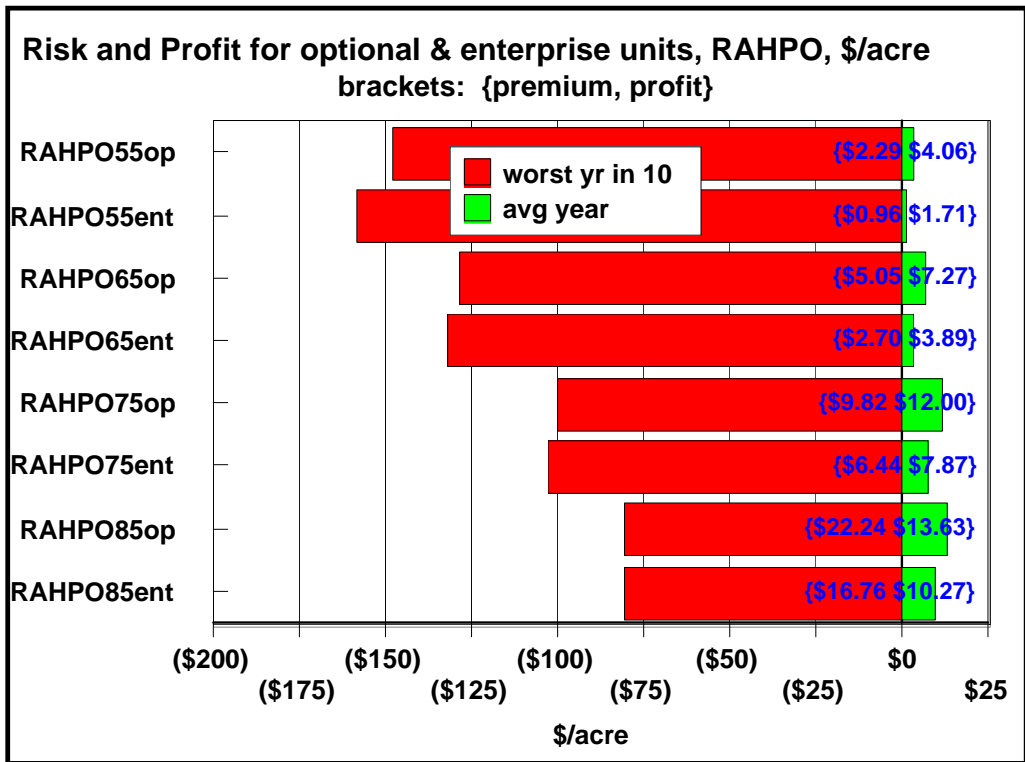
Hard to acquire acceptable risk management via routine pricing strategies

39

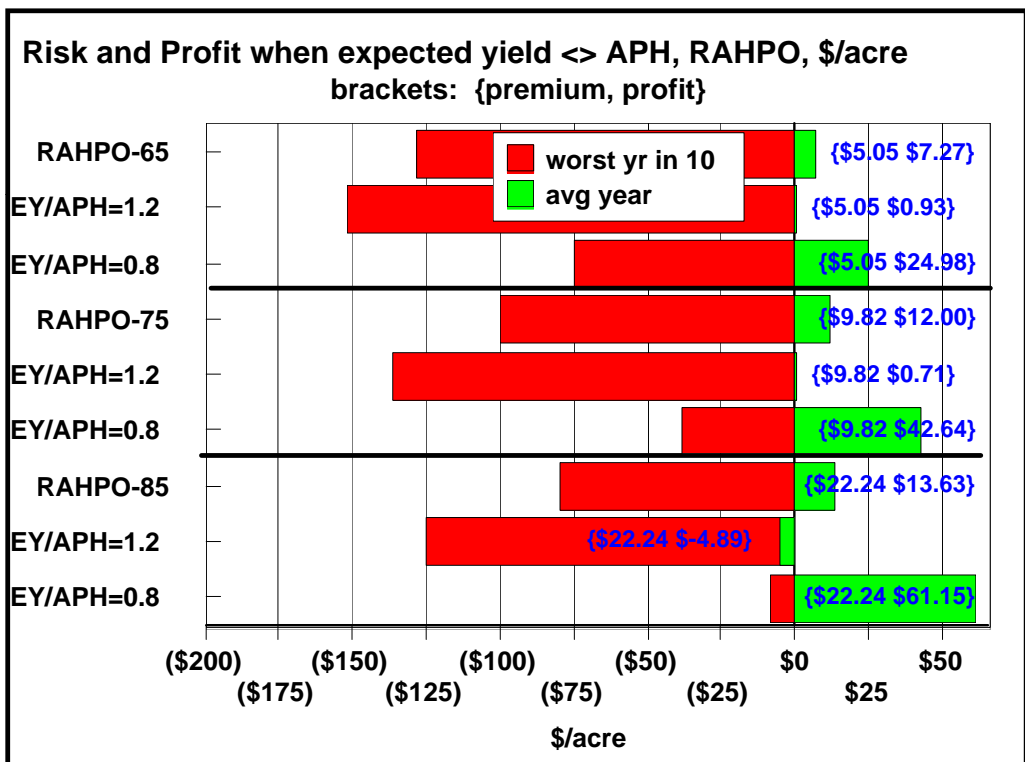


Pricing strategies in conjunction with revenue insurance doesn't help much

40



Some farms may want to consider enterprise units



Difference in expected yield and APH often drives insurance selection

Things to consider . . .

- Crop insurance generally increases profit (because of subsidies) and reduces risk
- Choose CRC or RA-HPO based on premium cost
- RA and RA-HPO (or CRC) are similar for risk
- Routine forward pricing strategies at planting time do not reduce risk – w/ or w/o crop insurance
- You might consider enterprise units at a higher coverage to compare with an optional units policy
- Insurance really great when expected yields < APH
- Using your own numbers will improve decisions

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End of Session:

**Price and Yield Risk:
Combining Marketing with Crop Insurance**

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